











COMPREHENSIVE ENVIRONMENTAL PROGRAMME

<p>CLIMATE CHANGE</p> 	<p>AIR</p> 	<p>WATER RESOURCES</p> 
<p> TARGETS</p>		
<p>MINIMISE CLIMATE CHANGE IMPACT (REDUCE CO₂ EMISSION INTENSITY) AND MITIGATE PHYSICAL RISKS RELATED TO CLIMATE CHANGE</p> <p>Next steps: <i>Implement initiatives to ensure energy efficiency, reduce CO₂ emissions and mitigate physical risks</i></p>	<p>IMPROVE AIR QUALITY (REDUCE SO₂ EMISSIONS) IN THE AREAS OF OPERATION (NORILSK INDUSTRIAL DISTRICT AND KOLA PENINSULA)</p> <p>Next steps: <i>Execute on Sulphur Programme 2.0 and other air emission reduction projects</i></p>	<p>MAINTAIN RECYCLED WATER RATIO AND REDUCE POLLUTION, CONTINUE PROVIDING CLEAR WATER TO LOCAL COMMUNITIES</p> <p>Next steps: <i>Build and run new treatment facilities, adopt new technical solutions, remediate pollution from environmental accidents in line with recommendations resulting from the Great Norilsk Expedition</i></p>
<p> CAPITAL EXPENDITURES</p>		
<p>To be updated in 2021</p>	<p>USD 3.6 bn</p>	<p>USD 1.1 bn</p>

<p>TAILINGS AND WASTE</p> 	<p>LAND</p> 	<p>BIODIVERSITY</p> 
<p> TARGETS</p>		
<p>MAINTAIN SAFE OPERATION OF TAILINGS FACILITIES AND MINIMISE ENVIRONMENTAL IMPACT OF MINERAL AND NON-MINERAL WASTE</p> <p>Next steps: <i>Build a mass balance model for waste management and prepare for the self-assessment under the Global Tailings Standard</i></p>	<p>RESTORE DISTURBED LANDS AND UPDATE MINE AND PLANT SHUTDOWN PLANS</p> <p>Next steps: <i>Update shutdown plans across all units, implement the Great Norilsk Expedition's recommendations on soil restoration, collect waste and remediate land in the Norilsk Region</i></p>	<p>BIODIVERSITY SUPPORT PROGRAMME</p> <p>Next steps: <i>Restore biodiversity disturbed by recent environmental incidents, expand the monitoring programme incorporating the Great Norilsk Expedition's recommendations</i></p>
<p> CAPITAL EXPENDITURES</p>		
<p>USD 0.6 bn</p>	<p>USD 0.3 bn</p>	<p>To be updated in 2021</p>